

**SOUTHERN PHILIPPINES DEVELOPMENT AUTHORITY (SPDA)**  
**Validation Result of the 2021 Performance Scorecard**

Component						SPDA Submission <sup>1</sup>		GCG Validation		Supporting Documents	GCG Remarks	
Objective/Measure		Formula	Weight	Rating Scale	Target	Actual	Rating	Actual	Rating			
IMPACT	SO 1	Income/Revenue Generated										
	SM 1	Total Amount of Revenue Generated	Actual Accomplishment	15%	(Actual / Target) x Weight	₱5 Million	₱4,033,712.71	12.10%	₱4,736,763.41	14.21%	Commission on Audit (COA) Annual Audit Report	Target not met.  The Governance Commission considered the revenue from rent/lease, sales, interest, and acquired/foreclosed asset in the computation of the validated accomplishment.
	SO 2	Local Jobs Generated										
	SM 2	Total Number of Direct Beneficiaries	Actual Accomplishment	15%	(Actual / Target) x Weight	523	23	0.66%	Cannot Be Validated	0%	List of Project Beneficiaries	The reported accomplishment could not be objectively validated due to the non-submission of the necessary supporting documents.  The SPDA shall have presented any documentation from partner establishments

<sup>1</sup> Based on the 4<sup>th</sup> Quarterly Monitoring Report submitted by the SPDA through a letter dated 28 February 2022. Officially received by the Governance Commission on 01 March 2022. The Governance Commission computed for the equivalent weight based on the reported accomplishment.

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											stating the actual jobs generated.
	Sub-total			30%			12.76%		14.21%		
CUSTOMER / STAKEHOLDERS	SO 3 Purposive Linkages/Partnerships with Other Government Agencies and Private Sector for Program and Project Convergences Strengthened										
	SM 3	Number of Project Proposals Prepared and Approved	Actual Accomplishment	10%	(Actual / Target) x Weight	22	22	10%	Cannot Be Validated	0%	Copy of the E-Mail Communication Between the SPDA and the National Economic and Development Authority (NEDA)  Copy of the Letter from NEDA dated 10 June 2020 Detailing the Validated list of Priority Programs and Projects (PAPs) included in the Updated 2017-2022 Public Investment Program (PIP), as Input to Fiscal Year (FY) 2021 Budget Preparation as



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										of 19 March 2020  Comments of NEDA on the Inquiries of SPDA's PIP Submission		
	SM 4	Number of Concluded Partnerships/ Investments (Development Contracts, Management Contracts, Joint Venture Agreements, Subsidiaries and Affiliates Agreement)	Actual Accomplishment	5%	(Actual / Target) x Weight	6	2	1.67%	1	0.83%	Development Agreement Between SPDA and Lanao Del Sur Corn Development Corporation (LDSCDC)	Target not met.
	SM 5	Number of Memorandum of Agreement (MOA) or Memorandum of Understanding (MOU) Signed/Forged	Total Number of MOA/MOU Signed/Forged During the Year	5%	(Actual / Target) x Weight	5	4	4%	1	1%	MOU Between SPDA and Philippine Economic Zone Authority (PEZA)  MOU Between SPDA and Mindanao Development Authority (MinDA)  MOU Between SPDA and	Target not met.  Upon review of the submitted MOUs, only the MOU of the SPDA with MinDA was executed within 2021. The other MOUs were signed in 2020.

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Objective/Measure			Formula	Weight	Rating Scale	Target	Actual	Rating			Actual	Rating
											Kennemer Foods International, Inc.  MOU Between SPDA and Asia Pacific Precision Agriculture Group (ASPAC AG)	
	SO 4	Ensure Customer Satisfaction										
	SM 6	Percentage of Satisfied Customers	Number of Respondents Who Rated At Least Satisfactory / Total Number of Survey Respondents	5%	(Actual / Target) x Weight  0% = If Less Than 80%	85%	On-Going Crafting of the Customer Satisfaction Survey (CSS)	0%	No CSS Conducted	0%	No Supporting Documents Submitted	Target not met.
	Sub-total			25%				15.67%		1.83%		
	SO 5	Income Generation Strengthened										
FINANCIAL	SM 7	Number of New Revenue-Generating Projects Implemented	Actual Accomplishment	5%	(Actual / Target) x Weight	1	1	5%	Cannot Be Validated	0%	No Supporting Documents Submitted	The reported accomplishment could not be objectively validated due to the non-submission of the necessary supporting documents.
	SM 8	Number of Joint Ventures Implemented	Actual Accomplishment	5%	(Actual / Target) x Weight	2	2	5%	0	0%	No Supporting Documents Submitted	Target not met.



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Objective/Measure		Formula	Weight	Rating Scale	Target	Actual	Rating	Actual	Rating		
											Through a letter dated 06 December 2022, <sup>2</sup> the SPDA clarified that the corporation was unable to sign any joint venture agreements for 2021.
SO 6		Asset Utilization Maximized									
SM 9	Number of Real Properties Developed	Total Number of Real Properties Developed	5%	(Actual / Target) x Weight	4	4	5%	Cannot Be Validated	0%	2020 and 2021 Corporate Operating Budget  Detailed Engineering Designs for the Construction of the SPDA Catalunan Pequeno Office and SPDA Poultry Project in Sulop	The reported accomplishment could not be objectively validated with the submitted supporting documents.
SO 7		Budget Utilization Rate									
SM 10	Budget Utilization Rate	Total Amount of Disbursements / Total Corporate Operating	10%	(Actual / Target) x Weight	90%	100%	10%	61.19%	6.80%	COA Annual Audit Report	Review of the Statement of Comparison of Budget and Actual Amounts (SCABAA)

<sup>2</sup> Officially received by the Governance Commission on 06 December 2022.

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Objective/Measure			Formula	Weight	Rating Scale	Target	Actual	Rating			Actual
			Budget (Both Net of PS Cost)								under the 2021 COA Annual Audit Report showed that the total disbursements of the SPDA amounted to ₱62,548,257.63 while the total corporate operating budget of the corporation is ₱102,216,067.63. It should be noted that such figures are net of the Personal Services (PS) Cost.
	Sub-total			25%				25%		6.80%	
INTERNAL PROCESS	SO 8	Financial Management Systems Improved									
	SM 11	Number of Required Financial Reports Submitted On-Time	Actual Accomplishment	5%	(Actual / Target) x Weight	4	4	5%	Cannot Be Validated	0%	Statement of Management Responsibility of SPDA Financial Statement



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Objective/Measure		Formula	Weight	Rating Scale	Target	Actual	Rating	Actual			Rating	
	SM 12	Percentage of Compliance to the Agency Action Plan and Status of Implementation (AAPSI) for CYs 2019 and 2020	Total Number of Audit Observation Memorandum Started, Complied, or Completed / Total Number of AOMs Outstanding in 2019 and 2020	5%	(Actual / Target) x Weight	60%	87.50%	5%	54.55%	4.55%	COA Annual Audit Report	Target not met.  Review of the COA Annual Audit Report showed that of the thirty-three (33) recommendations from the observations issued by COA in 2019 and 2020, eighteen (18) were fully implemented while fifteen (15) were not implemented.
	SO 9	Established Quality Management System										
	SM 13	Establish ISO Quality Management System Manual	Actual Accomplishment	5%	All or Nothing	Board-Approved SPDA Quality Management System Manual	On-Going Development of Authority's QMS Manual	0%	No Board-Approved SPDA Quality Management System Manual	0%	No Supporting Documents Submitted	Target not met.  Through an e-mail dated 22 August 2022, <sup>3</sup> the SPDA informed the Governance Commission that the corporation is undertaking its ISO 9001:2015 Quality Management System (QMS) trainings, workshop, and seminar. Likewise, the SPDA noted in its letter dated 06 December 2022 <sup>4</sup> that

<sup>3</sup> Officially received by the Governance Commission on 25 August 2022.<sup>4</sup> Officially received by the Governance Commission on 06 December 2022.

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Objective/Measure			Formula	Weight	Rating Scale	Target	Actual	Rating	Actual			Rating
											the SPDA Quality Management System Manual is not yet available.	
	Sub-total			15%				10%		4.55%		
LEARNING AND GROWTH	SO 10	Competent and Committed Human Resource										
	SM 14	Number of Capacity Building/Staff Development Activities for Staff Conducted	Actual Accomplishment	5%	(Actual / Target) x Weight	7	10	5%	9	5%	List of Capacity Building of Employees  Copies of Training Certificates	Target exceeded.
	Sub-total			5%				5%		5%		
	TOTAL			100%				68.43%		32.39%		